

QUALITY POLICY

Quality Policy – Arquimea Research Center (ARC)

At **Arquimea Research Center (ARC)**, quality is the engine that allows us to transform science and Deep-Tech into **disruptive technologies with real market impact**.

As the corporate Venture Builder of Arquimea Group, we understand that our responsibility is not just to innovate, but to do so with **excellence, speed, and outcome-driven focus**.

Commitment to Quality and Continuous Improvement

At ARC, quality is more than compliance—it is a **mindset, a system, and a culture**.

We are committed to:

- Designing and implementing **robust, measurable, and traceable processes**, aligned with **ISO 9001 standards**.
- **Continuous improvement** as a way of working, where every result—no matter how good—can and should be improved.
- A **non-complacent mindset**, where yesterday's success doesn't guarantee tomorrow's.
- Satisfying **applicable requirements**—including customer and stakeholder requirements, statutory and regulatory obligations, contractual and funding requirements, and ISO 9001:2015.
- Continual improvement of the **Quality Management System** (QMS), its processes and their performance.

Sense of Urgency and Impact Ambition

At ARC, **quality is measured by impact**, and impact requires **speed with precision**.

We cultivate a continuous sense of urgency—not as stress, but as **strategic ambition** to reach the market faster and better.

Every day counts. Every step forward must bring us closer to a tangible result. Every decision is made with the end-user, the client, and the real-world application in mind.

Continuous Questioning and Periodic Resetting

ARC is built on the belief that "**Only the paranoid survive.**"

Therefore:

- We **constantly question** our assumptions, processes, and models.
- We embrace **periodic strategic resets** to redefine priorities, eliminate inertia, and refocus.
- We believe that improvement begins with constructive discomfort—and that innovating also means letting go of what no longer adds value.

Operational Excellence as a Standard

None of the above is possible without a firm commitment to **operational excellence**. At ARC, this means:

- Rigorous and professional execution of every phase of technological development.
- Seamless coordination across science, engineering, business, and market.
- Individual and collective responsibility for the quality of the final result.

Return-Oriented Approach

At ARC, quality is not just about well-executed processes—it's about the **value we generate**:

- Value for **Business Units**, enabling greater differentiation and increased market capture.
- Value for **Spin-Outs**, enabling traction, scalability, and long-term sustainability.
- Value for **Arquimea Group**, in the form of ROI, intellectual property, and strategic positioning.

Application and Evolution

This policy applies to **all people, projects, and processes** at ARC and will be **periodically reviewed** to ensure its **relevance, effectiveness, and alignment with ARC's strategic vision**. It provides the framework for establishing and reviewing quality objectives at organizational, orbital, and project levels.

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